# Ghana's state mining companies and mineral sector development

Peter Claver Acquah

Minerals Commission,

# **1. Introduction**

Ghana has a large mineral resource base, comprised mainly of gold, diamonds, bauxite, manganese and iron ores (of medium quality). There are smaller deposits of tinstone, titanium and impure graphite. Lead, copper, molybdenum, tungsten, niobium, barytes and asbestos have been found, as well as uranium, cassiterite, platinum, molybdenite and columbite-tantalite. G O Kesse has developed a detailed account of Ghanaian mineral resource potential in *The Mineral and Rock Resources of Ghana*.

Ghana's main rock formations, mostly Precambrian, are the metamorphosed and folded Birrimian, Tarkwaian, and Dahomeyan systems; the Togo series and the Buem formation. Most of the minerals currently being mined are derived from the Birrimian systems <sup>2</sup>, which underlie nearly one-sixth of the total area of Ghana.

The mining industry contributes to Ghana's economy by earning and/or saving foreign exchange; providing employment; supplying raw material inputs for some industries; paying taxes; and promoting rural development. Mining accounts for about 20% of the country's foreign exchange earnings; it is Ghana's second largest foreign exchange generator. The mining sector directly employs approximately 23 000 (1987) people, of whom about 11 000 work for the State Mining Enterprises. It has been estimated, conservatively, that every man employed in Ghana's gold mining industry directly supports some five other persons.<sup>3</sup>

Ghana's mining potential lies in future discovery and development of gold, diamonds, base metals and industrial minerals. Until recently the country was unable to attract new foreign mining investment capital; however, some Ghanaian and foreign companies now have been given concessions for prospecting. A few of these companies have completed exploration and feasibility studies and are negotiating for mining leases. In addition, there are plans to develop forward and backward linkage industries to support mineral production (especially of gold and diamonds) and to increase the economic impact of mining development.

Table 1 gives the mineral production statistics from 1980 to the first quarter of 1987. Table 1 shows that from 1980 to 1986 inclusive, Ghana exported 2 173 027 ounces and 4 534 522 carats of gold and diamond, respectively. For the same period, 924 008 and 1633 131 metric tons of bauxite and manganese were exported. As shown in Table 1, there was a general decline in mineral production from 1980, with the lowest point reached between 1982 and 1984. This decline caused the government to introduce measures to reverse this trend, most notably the rehabilitation program.

Table 2 shows that, from 1980 to 1986, Ghana's mineral export earnings exceeded 1 011 GUSD. The cumulative percentage of export earnings from 1980 to 1985 for gold, manganese, diamond and bauxite was 89.0, 5.5, 3.7 and 1.8 respectively. Gold, then, is the main foreign exchange earner in the minerals sector.

Table 3 shows Ghana's mineral export earnings compared against total export earnings from 1980 through 1985. In that time, the percentage of foreign exchange earned by the mineral sector ranged from about 13% to 30%. Table 3 also shows that the relative export earnings from minerals declined from 17.9% in 1980 to 13.1% in 1982. However, it reached a peak of 29.7% in 1983 and afterward declined to 25.9% and 20.1% in 1984 and 1985, respectively. The 1983 figure is an anomaly, however; the nation's production of cocoa, its main foreign exchange earner, declined sharply that year because of a drought and resultant bushfires that devastated cocoa plantations.

Individual circumstances at each mine contributed to the mining sector's

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sharp production decline between 1972 and 1982.<sup>4</sup> However, the following are common to all Ghana's mining operations:<sup>5</sup>

(i) inadequate re-investment, development and exploration

(ii) mining of low-grade ores,

(iii) lack of training programs and facilities,

(iv) loss of technical personnel,

(v) ineffective management,

(vi) inadequate mine infrastructure,(vii) financial insolvency because of

an imbalance in prices and costs.

The government's basic policy objectives for the mining sector in the *Economic Recovery Program* (ERP) in 1984 and 1986 were to boost Ghana's Gross Domestic Product through increasing mineral production; halt the decline in output; and reverse the overall downward trend during that period. The rehabilitation program for the gold subsector centered on the State Gold Mining Corporation, and involved the Prestea, Tarkwa underground mines and the Dunkwa alluvial mine.

The rehabilitation program emphasized repair and overhaul of underground ore extraction operations, haulage facilities, and equipment; modifications to increase processing mills' capacity; repair of the Dunkwa dredges; and increasing the stock of spare parts and consumables. Concurrently, the Ministry was to engage a mining company to manage the *State Gold Mining Corporation* (SGMC) rehabilitation program under a management agreement. The Ministry was also to formulate a medium-range plan that would ensure SGMC's long-term viability.

Policies and strategies for other mineral sub-sectors are discussed below.

## 2. The mineral sector

Ghana has excellent mineral resource potential, although the mineral sector has had limited impact on the country's economy. This is primarily because the nation's mining sector was largely neglected until the 1984 introduction of the Economic Recovery Programme.

Five large mining companies or corporations currently exploit the Ghana's minerals. They are the State Gold Mining Corporation (SGMC); Ashanti Goldfields Corporation (AGC); the Ghana National Manganese Corporation (GNMC); Ghana Bauxite Company (GBC) and Ghana Consolidated Diamonds (GCD). The SGMC and the AGC produce gold, while the GNMC, the

Table1

Mineral production statistics, 1980-1987

Year	Exported bauxite(in Mt)	Exported manga- nese ore(in Mt)	Gold produced (Fine Ozs)	Diamonds pro- duced (Carats)
1980	196 892	240 006	342 904	1 148 698
1981	156 769	197 439	338 041	836 020
1982	92 954	132 232	337 754	682 415
1983	82 310	175 <mark>28</mark> 8	285 <mark>2</mark> 91	336 309
1984	44 169	267 <mark>99</mark> 6	2 <mark>82 2</mark> 98	341 978
1985	1 <mark>2 445</mark> 3	3 <mark>5</mark> 7 270	299 615	631 801
1986	226 461	262 900	287 124	557 301
1987 (up to March)	49 887	65 070	80 243	

GCD and the GBC produce manganese, diamonds and bauxite, respectively. Since AGC and GBC are not wholly state-owned, their activities are not discussed in this paper.

### 2.1 Gold

Gold mining in what was then the Gold Coast (now Ghana) began in the 17th century B.C. For many centuries Ghana was a major source of world gold production; indeed, Ghana was the world's leading gold producer for some centuries.

Table 4 summarizes gold production of the Gold Coast from 1493 to 1934. It shows that the Gold Coast produced about 35.5% of the entire world's production of gold during the period 1493-1600. Production dropped from 35.5% to 22.8% during the period 1601-1700, and was sharply down to 8.9% from 1701 to 1800. By 1900, the Gold Coast lost its position as a major world producer; its share of total production dropped to 0.7%, while South Africa had emerged as the world's major source of gold.<sup>6</sup> Ghana's gold production for 1984, 1985 and 1986 was 0.6, 0.6, and 0.5%, respectively of the total world gold production.

During the period 1880 and 1934, there were 45 mines operating on the then Gold Coast. Thirty-three of those companies were listed on the London Stock Exchange by June 1935. By 1933, there were as many as 7 000 enquiries reported for mineral concessions in Ghana, of which 600 concessions had obtained good title and certificates of validity by 1935.

At the beginning of the Second World War (1939), the British Government closed a number of mines in the Gold Coast to mobilize for war. Only eleven of these mines were re-opened after the war, although the others' resource potential was still good. The war's repercussions overall, when added to the mine closures and the Gold Coast's movement for independence, adversely affected the Inese ively. holly

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investment climate for foreign mining equity-capital in the post-war era.

From about 1950, most of Ghana's t diseleven operating gold mines deteriorated. There was little ore reserve exploration; costs rose; and the grade of ore being produced was poor. Mining opera-Gold tions lacked working capital. Gold prices, which had been fixed at 35.00 17th USD an ounce since 1934<sup>7</sup>, held down **Hana** development. Ghana's struggling gold l proorld's mines had to request Government grants :entuand loans to promote mine development or simply to maintain operations at preiction vailing levels. The Government, how-34. It ever, was unable to oblige, and most of luced the mines either reduced operations or ; proresorted to reclamation mining in the 1493high-grade areas, with the intention of 5% to closing down.

), and To forestall economic dislocation, the '01 to Government bought all the equity shares ost its of mines threatening to close, and in er; its March 1961, the Ghana State Mining ed to Corporation was formed. The Government re-incorporated the State Mining erged Corporation by the promulgation of the 1985 Statutory Corporations Act 1964 (Act :spec-232) and established the State Gold Minction. ing Corporation under Legislative In-1934, strument in 1965. At present (1987) the n the remaining state gold mines are Prestea, those

Tarkwa and the Dunkwa Goldfields. The first two are underground mines, and Dunkwa is a dredging operation.

With the development of South Africa's gold mining capacity, Ghana lost its relative importance in world production; however, output expanded steadily, and peaked at close to one million fine ounces a year in the early 1960s. Since then Ghana's gold production declined steadily until 1983, when it reached its lowest point - 275 000 oz.

Table 5 shows the steady reduction in the gold produced the Prestea mine since 1970. The chart shows that 110 533 fine ounces of gold were produced in 1970 and the corresponding development footage achieved was 19991 feet. In 1983, however, 20 568 fine ounces of gold were produced and the development footage achieved was only 7 873 feet. The sharp decline in production and development at Prestea shows similarly in all Ghana's gold mines in this period.

Again using Prestea as an example, Table 5 shows that the development footage achieved in 1982 declined from 12 441 to 7 873 feet in 1983, a reduction of 37%. However, in 1985 the development footage attained increased to 10,198 and rose again to 12 654 feet in 1986. This year (1987) it is likely that

uiries 1s in s had	Table 2 Mineral export eari (in USD)	nings, 1980-198'	7		
tes of	Year	Bauxite	Manganese	Gold	Diamond
	1980	3 542 931	10 393 642	202 358 379	12 770 000
World	1981	2717913	8 843 482	166 976 940	7 408 000
iment	1982	1 789 365	5 242 068	126 586 353	3 228 000
Gold	1983	1 584 467	4 501 000	104 690 534	253 000
er the	1984	905 465	9 263 700	99 297 000	2 714 523
ooten-	1985	2 737 966	9 420 000	93 841 878	5 467 936
ercus-	1986	4 982 142	8 159 000	107 134 015	4 903 983
mine	1987(up to March)	1 147 401	2 155 278	28 942 876	-
ed the	-				

the development footage will exceed 14 000 feet, with 30 000 feet projected for 1990. Operational mining stopes are being increased from 35 to 47 this year. In addition, the mine's Geology Department is increasing ore reserves. Other state gold mining companies are expected to follow's Prestea's lead in increasing output, albeit slowly,

SGMC has the potential for a fast return to profitable and efficient mining activities if additional funding is made available to complete the rehabilitation program. An additional 90 MUSD can be expected to increase gold production to 140 000 oz a year by 1991 (compared to the 40 000 oz produced in 1986.) Additional funding can be raised through loans from donor agencies or outside commercial sources or through establishing joint-ventureship(s).

### 2.2 Diamonds

Ghana has been a major producer of diamonds for decades. Its diamonds are widely distributed geographically; in addition to the well-known alluvial fields of Akwatia and Bonsa, there are 25 other known diamond deposits in widely separated parts of the country. This figure is based, however, on diamond prospecting covering only 27% of Ghana's surface area.

The Akim Diamond Fields Limited commenced large-scale diamond mining at Abomosu, in the Eastern Region of Ghana, in early 1920. This company operated for only three years. The Consolidated African Selection Trust Limited (CAST) started exploiting the very rich diamond deposits at Akwatia in 1923. The West African Diamond Syndicate began operations at Kokotintin (Eastern Region) in 1925. In 1971, Ghana Consolidated Diamonds Limited (GCD) was formed out of CAST - a subsidiary of Selection Trust Limited of United Kingdom. Dunkwa Goldfields Limited (of SGMC) once recovered diamonds as byproduct when itoperated its dredges in the Jimi River at the latter part of the

#### 6 No3 Raw Materials Report Vol 6 No 3

1970s. Apart from the wholly stateowned GCD, the other diamond operators are now marginal producers.

Technical assistance by UNDP in 1981 to the former Diamond Industry Commission enabled development of an assessment that Ghana's geological environment favours the occurrence of bodies of kimberlite. The UN Consultant, Phillip Hall, concluded in his report that the diamond potential of Ghana was thus considerable and largely untested. Hall made strong recommendations for a systematic and effective search for kimberlite pipes in the country.

Kesse has given a comprehensive account of diamond production in the country.<sup>8</sup> His work showed that, from 1969 to 1972, Ghana was the fourth largest producer of diamonds in the world, after Zaire, the USSR and South Africa. In 1973, Ghana moved to the fifth position (having been overtaken by Botswana.); one year later, Ghana moved back to fourth again, only to drop to fifth once more from 1975 to 1976, with an average diamond production of about 2.2 million carats per year.

Table 6 shows the production of dia-

monds by the world's major producing countries (excluding synthetic diamond production). Ghana produced 1 423 000, 1 225 600, 1 149 200, 836 482 carats of diamonds in 1978, 1979, 1980 and 1981, respectively, representing about 3.6, 3.1, 2.7, and 2.2% of the world's production of diamonds in the corresponding years. At present, Ghana's diamond production has declined sharply; the country only produces about 600 000 carats of diamond a year, despite the vast national potential.

GCD is the main producer of diamonds in Ghana, accounting for more than 90% of all the diamonds produced in the country since 1923. The GCD's Akwatia shallow alluvial and eluvial deposits have produced more than 73 million carats since 1923. The Akwatia diamonds are small, averaging about 60 stones per carat, but range in size from 1.5 carats to 1/300 of a carat. 85% by weight of the normal production is suitable only for industrial purposes.

Table 7 shows that, from 1957-58 to 1963-64, CAST consistently produced more than 1 million carats a year. From 1964-65 to 1976-77, the company steadily produced more than 2 million carats a year. In spite of this, CAST failed to re-invest and prospect aggressively and to increase its ore reserves sufficiently, even though the company's projections showed that the Akwatia concession would be exhausted by 1982.

Under the 1972 Mining Operations Decree, the Government of Ghana acquired 55% of the company's equity capital, leaving CAST with the remaining 45%. Despite this Government participation, it is evident from Table 7 that while the company continued to extract diamonds at a high rate until the late 1970s, it still failed to re-invest and explore sufficiently. By the end of the 1970s, it had become clear that only extensive prospecting could save GCD from closure. GCD then sought UNDP assistance to evaluate the adjacent deep alluvial deposits below the flats of the Birim River (which drains the Akwatia diamondiferrous field) This effort was made both to establish new reserves to maintain production, although at somewhat lower levels than in the past. This study - conducted between 1978 and 1981 - located a deep-seated, intermedi-

Commodity	19	80		1981	1	982	1	1983	1	1984	198	35
	(MUSD)	%	(MUSD)	%	(MUSD)	%	(MUSD)	%	(MUSD)	%	(MUSD)	%
Gold	202.35	15.8	166.98	13.3	126.59	12.1	104.69	28.0	99.30	23.0	93.84	16.9
Diamonds	12.77	1.0	7.41	0.6	3.23	0.3	0.25	0.1	2.72	0.6	5.47	1.0
Bauxite	3.54	0.3	2.72	0.6	1.79	0.2	1.58	0.4	0.90	0.2	2.74	0.5
Manganese	10.39	0.8	8.84	0.7	5.24	0.5	4.50	1.2	9.26	2.1	9.42	1.7
Cocoa	790.05	61.7	416.45	33.2	406.69	38.8	141.76	37.9	271.66	62.9	306.01	55.2
Timber	33.63	2.6	36.89	2.9	16.01	1.5	7.06	1.9	6.66	1.5	35.64	6.4
Others	227.49	17.8	<mark>616.58</mark>	49.1	489.80	46.6	114.38	30.5	41.16	9.7	101.07	18.3
Total	1 280.24	100.0	1 255.87	100.0	1 049.35	100.0	374.22	100.0	431.66	100.0	544.19	100.0

# Table 3 Relative mineral export earnings

Source:

Central Bureau of Statistics, Mining Companies, Chamber of Mines.

carats								
led to y and	Table 4	of gold prod	luction of	Table 6 Production of diamon	de in carate hy the	world's mai	ior producing	r countries
ently,	Ghana (th	en Gold Coa	st) from 1493-		us in car ats by the	worru sinaj		countries
ctions	1934			Country	1978	1979	1980	1981
SSION	Pariod	Fine Ounces	Percentage of	Zaire	11 245 000	8 734 000	10 334 000	7 500 000
	Period	produced in	world production	Soviet Union	10 550 000	10 700 000	10 850 000	10 600 000
HIONS		Ghana		South Africa	7 726 605	8 384 332	8 520 328	9 525 876
a al-	1493-1600	8 153 428	35.5	Botswana	2 799 000	4 394 000	5 101 000	4 960 252
main-	1601-1700	6 430 148	22.8	Namibia	1 898 211	1 652 536	1 559 885	1 247 960
t par-	1701-1800	5 465 626	8.9	Ghana	1 423 000	1 225 600	1 1 4 9 200	836 482
7 that	1801-1900	2 543 294	0.7	Sierra Leone	797 043	855 164	592 018	305 356
xtract	1001 1010	1 540 406	0.8	Venezuela	755 869	802 646	665 721	490 426
e late	1011 1000	2 276 449	1.7	Tanzania	295 117	341 912	269 876	236 500
d ex-	1911-1920	3 370 446	1.7	Angola	650 000	840 000	1500 000	1400 000
f the	1921-1930	1 815 935	0.9	Liberia	307 377	301 808	298 446	336 023
ly ex-	1931	246 075	1.1	Brazil	500 000	500 000	666 832	600 000
GCD	1932	264 422	1.1	Central African Republic	284 246	314 067	350 000	<u>311 903</u>
daap	1933	284 841	1.2	Guinea	80 000	85 000	38 000	38 000
of the	1934	308 960	1.1	Ivory Coast	45 000	48 000	-	-
watia	Total	30 429 583	2.6	Lesotho	48 977	52 421	53 714	52 921
twas				India	15 942	15 229	14 432	15 717
ves to	Table 5			Guyana	17 226	15 824	10 236	9 533
some-	Production	n and develo	pment at	Indonesia	15 000	15 000	15 000	15 000
This	Prestea (S	GMC)		World total	39 500 000	39 300 000	42 000 000	38 500 000
and	Year Go	ld production	Development foot-					(Carats)
medi-		fine oz	age achieved Ft.	Table 7				
	1970	110 533	19 991	Diamond production i	n Ghana by CAST	and GCD 1	1950-51 to 19	79-80
-	1971	105 080	21 833	Year	Production	Y	'ear	Production
	1972	97 746	17 648		(Carats)			(Carats)
	1973	117 425	19 530	1950-51	569 392	1965	5-66	2 301 659
	1974	103 177	24 328	1951-52	800 967	1966	5-67	2 633 527
	1975	83 922	20 728	1952-53	674 743	1967	7-68	2 398 631
0%	1970	83 /61	19 868	1953-54	789 550	1968	8-69	2 413 415
160	1978	19 894	10 032	1954-55	911 973	1969	9-70	2 355 797
10.9	1976	95 263	12 836	1955-56	960 622	1970	)-71	2 542 100
1.0	1980	82 102	11 957	1956-57	972 583	1971	-72	2 482 822
0.5	1981	04 018	17 407	1957-58	1 165 577	1972	2-73	2 375 582
1.7	1982	40 360	13 397	1958-59	1 213 474	1973	3-74	2 406 860
55.2	1983	20 568	7 873	1959-60	1 138 665	1974	1-75	2 255 227
6.4	1984	20 301	8 862	1960-61	1 567 039	1975	5-76	2 231 791
18.3	1985	18 709	10 198	1961-62	1 713 286	1976	5-77	2 085 511
100.0	1986	19 556	12 654	1962-63	1 765 461	1977	7-78	1 817 818
	1987*	27 819	18 000	1963-64	1 968 176	1978	3-79	1 391 058
	1.00	2. 01/	10 000	1964-65	2 070 142	1970	9-80	1 227 071
	* Projected							1 227 071
-	-			the second se				_

ate grade, diamondiferrous deposit in the Middle Birim and also raised the prospects of finding more diamond deposits in the Birim River basin.

In 1978, CAST/GCD requested Government financial assistance to develop the Birim River project. The request was refused. By 1980 the company was operating at a loss – of 2.4 million cedis in 1980 as against 8.0 million cedis profits in 1979. CAST gave a year's notice to the Government in 1982 and on May 31, 1983 sold out its shares for 100 cedis to

# withdrew its technical management contract. The departure of CAST in the early

Ghana's Government. The company also

1980s left GCD with worn-out machinery, largely exhausted shallow valley reserves and few skilled technical personnel. The company, with the help of the Government and the UNDP, began a rehabilitation programme in 1985 that will require a total investment funding of 21.5 MGBP. The company's restructuring exercise is expected to span 15

# Table 8 1984 Production of manganese ore

#### Company Country **Production** (kt) State organisations USSR 10 070 Comilog Gabon 2119 Samancor South Africa 1755 Groote Eylandt Australia 1 700 Industria e Comercio de Minerios Brazil 1 700 State Organizations China 1 597 South Africa 1 0 8 9 Associated Manganese Mines of South Africa (ASSOMAN) India 500 Orissa Mining Corp. 431 Cia Minera Autlan Mexico Manganese Ore (Mobil) India 425 Ghana National Manganese Ghana 269 Corp(GNMC) Rand London Manganese Mines S.Africa 211 60 State Organizations Hungary Sté Chérifienne d'études minières Могоссо 57 (SACEM) State Organizations Bulgaria 45 Greece Eleusis Bauxite Mines (Elbaumin) 42 Brazil **CVRD** 40 Chile 26 Manganesos Atacama 24 Japan Chugai Kogyo Klipveld Manganese South Africa 16 12 Hokuchin Kogyo Japan 22 188 Total (Companies listed) 23 138 **Total Production in 1984**

years, and to be accomplished in two phases.

A total investment of 10 MGBP was required during the six-year first phase of the investment programme (from 1985 to 1990 inclusive). This amount was to be used to buy mining equipment and rehabilitate treatment plants. However, only 7 MGBP was available for the rehabilitation program. Despite this shortfall, new Birim reserves have been developed, and the main plant and equipment rehabilitation programme have been partially completed. The company now has a fairly modern stock of mining equipment, including new trucks and draglines.

The first phase of the rehabilitation is not yet complete, because of the 3 MGBP investment shortfall. Production levels have therefore fallen, after a rise of about 40% between 1983 and 1985. The decline is the result of difficulty in procuring spare parts for the company's plant and dumper trucks, as well as unexpected variations in ore grade. Consequently, the projected production target has now been revised downward, from 1 million to 800 000 carats.

The rehabilitation's second stage is to be completed by 1989. This phase is designed to build back-up, long-term investment to sustain the first-phase production targets of 800 000 carats a year through 1990, and thereafter raise the production to, and sustain it at, one million carats a year.

To achieve this objective, GCD will replace obsolete and aged equipment and will introduce new and more efficient cost-saving methods. The main components of the second phase rehabilitation are the acquisition of two additional drag lines with spare parts; the purchase of other heavy equipment (eg, dozers, scrapers, etc.); completion of the rehabilitation of the diamond treatment plants; and installation of a 10km overland belt conveyor system. A conveyortruck combination haulage system will replace an obsolete truck haulage system i two

Table 9<br/>Manganese production from Ghana National Manganese Corporation from<br/>1954 to 1986<br/>(from (in t)

lount				
ment	Year	Ore produced	Ore railed	Ore exported
How-	1954-55	505 317	434 101	420 349
or the	1955-56	567 315	607 481	432 772
been	1956-57	731 507	686 577	686 230
and	1957-58	686 676	667 766	665 255
imme	1958-59	587 483	525 085	529 261
com-	1959-60	577 648	557 333	53 <mark>7</mark> 910
rucks	1960-61	559 760	527 141	542 247
	1961-62	443 391	459 346	448 889
ion is	1962-63	394 080	451 557	471 483
iction	1963-64	424 657	399 967	397 110
a rise	1964-65	509 166	482 071	482 760
1985.	1965-66	638 000	598 213	578 808
Ity in	1966-67	596 572	641 225	636 954
is un-	1967-68	484 696	475 936	486 475
onse-	1968-69	400 363	405 <mark>48</mark> 3	407 926
target	1969-70	354 726	356 768	353 766
On I	1970-71	455 253	450 264	454 169
: is to	1971-72	476 690	469 571	466 034
is de-	1972-73	533 789	537 100	535 633
n In-	1973-74	255 393	180 250	184 985
year	1974-75	282 291	321 375	325 282
e the	1975-76	384 162	346 275	346 702
; mil-	1976-77	343 228	375 125	370 439
) will	1977-78	321 443	352 000	348 157
ment	1978-79	342 051	301 150	313 133
effi-	1980	262 317	238 500	240 006
main babil-	1981	229 340	184 450	197 439
addi-	1982	162.971	131 285	132 232
;; the	1983	169.840	134 022	175 288
t (eg,	1984	243 260	250 685	267.006
tment	1985	243 200	230 083	207 990
over-	1986	349 /10	264 212	357 270
eyor-	and the second	333 314	259 885	262 900
will	A REAL PROPERTY.			

to move mined ore. According to GCD's preliminary calculations, the installation of that conveyor belt will reduce haulage costs by 60%.

GCD envisages that a successful restructuring will enable the company to revive its operations and achieve, among others, the following:

(i) increased production, to 1 million carats a year;

(ii) adequate internally generated funds for further investment; and

(iii) net profit of about 5 031 million cedis over the 15-year plan period.

GCD has great potential. The Company is now negotiating for funds to enable it restructure in order to enhance efficiency and profitability.

### 2.3 Manganese

Ghana was one of the leading manganese producers in the world from the 1920s until 1960. Between 1930 and 1960, Ghana ranked among the three major producers of manganese in the world. However, since 1960, Ghana's manganese production has generally declined, while production of the mineral in the other leading countries has increased significantly. Table 8 shows that, in 1984, Ghana ranked eleventh out of twenty-one major producers of manganese. Ghana's production in that year represented about 1.2% of the (1984) worlds production.

Three types of manganese deposits have been identified in Ghana, all associated with the rocks of the Upper Birrimian series. They are:

(i) manganiferrous phyllites and fine schists with sub-ordinate siliceous phyllites;

(ii) spessartite - quartz rocks with or without rhodonite, in association with biotite-paragneiss, biotite schists and amphibolite; and

(iii) segregation deposits formed by weathering of the first and second types.<sup>9</sup>

These manganese deposits are in the Western, Ashanti and Upper West Re-

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stem

gion. However, the main manganese deposits in Ghana are found in the Western Region at Nsuta and Salman (Esamang) and in the Dixcove and Daboasi areas.

The Nsuta Manganese deposits were discovered by Kitson in 1914. The African Manganese Company began mining these deposits in 1923 as a wholly owned subsidiary of Union Carbide of United States; the African Manganese Company (AMC) operated an open pit mine at Nsuta from 1923 to 1973. In October 1973, the Government, by legislative instrument, set up GNMC to market manganese ore mined by African Manganese Company (AMC). By consent between the Government and AMC, Ghana National Manganese Corporation took over the operations at the Nsuta mine in 1975 and has been managing the operations since. GNMC's open pit mine is the sole producer of manganese in Ghana.

The Nsuta manganese ores are chemically of two main types, oxide and carbonate.

The main minerals of the oxide type are pyrolusite and psilomelane. Manganite and wad are rare, but manganiferrous garnet (sperssartite) is widely distributed in the lower grade ores (gonditic ores). Where weathered, it is frequently represented by pseudomorphous manganese oxides.

Nsuta produces various categories of oxide ores. The most valuable currently mined is the high (R) grade oxide or black ore, which usually contains about 52% Mn. The next grade oxide ore is the "standard metallurgical grade" with a manganese content of 48 to 50% Mn. Other grades are the "B" grade with 46% Mn and the "C" grade with 42 to 45% Mn. GNMC is currently experiencing problems in marketing the "C" and standard metallurgical grade fines.

The main mineral of the carbonate ore is rhodochrosite. The carbonate ores are classified as "N" or "carbonate, grade" ore. The high grade carbonate ore contains about 25% Mn, whereas the low grade ore has approximately 15 to 20% Mn.

Table 9 shows that Nsuta mine production of manganese ore peaked in 1956-57 with 731 507 tons and reached its lowest level in 1982 with only 162 971 tons. Table 9 also shows that there was a steady decline of ore production from 1972-73 until 1982-83, when the decline was arrested.

The tonnage of manganese ore exported has varied over the years. Low ore production and shipments are the result of worn-out and obsolete machinery at the mine (prior to the rehabilitation), and the Ghana Railways Corporation's operational inability to haul the ore consistently.

The clear need to rehabilitate the mine to arrest the steady output decline resulted in the *European Investment Bank* (EIB) approving a loan of 6 million ecus in June 1984 by entering into an agreement with Ghana's government. The 3-phase rehabilitation project comprised:

(i) Procurement of equipment (1984 and 1985);

(ii) Acquisition of the services of a 4-member technical management team; and

(iii) Rehabilitation of the existing oxide washing plant.

Phases One and Two have been completed, at a total cost of 3.69 million ecus. The balance of 2.3 million ecus has been earmarked for rehabilitation of the washing plant.

GNMC is gradually running out of reserves of manganese oxide, its main product. Its known oxide reserves are only about 28 million tonnes of manganese carbonate ores at Nsuta. As the market for the carbonate ore is limited, the company assumed that if the carbonate ores could be converted to oxide nodules, the mine's life could be extended.

On March 3, 1978 GNMC and the Fuller Company of the United States signed a contract for the construction of an 18 MUSD "turnkey" nodulization plant at Nsuta. Although offshore and onshore costs of 20 MUSD and 50 MUSD, respectively, have already been expended, the plant is not in service, because of a dispute between GNMC and the plant contractor.

GNMC needs an additional 3-6 MUSD to start up the nodulization plant; to test the equipment and the process; to study the market for manganese oxide nodules; and to better understand the economics of nodulization.

When the nodulization plant becomes operational, GNMC anticipates to produce up to 300 kt of manganese oxide nodules a year for export. This will be in addition to normal manganese oxide exports of about 200-300 kt a year. Loading facilities at the Takoradi port for manganese ore would not be able to handle that volume, primarily because of inadequate storage capacity. GNMC then would need to rehabilitate Takoradi's loading facilities and increase its storage capacity at a cost conservatively estimated to be about 3 MUSD.

## 3. Conclusion

Ghana's mineral sector has a great potential for development, and an need for economic investment equal to that prospect. The amount of economically attractive investment existing in this sector is large, including the rehabilitation and expansion of existing mining companies and development of new mines.

Ghana has a substantial mineral resource base of gold; therefore, most new mines are likely to be gold producers. There is, however, a great potential for diamond production, and to a lesser extent, for development of the nation's iron and steel producing capacity.

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